

**SOUTH BROWARD HOSPITAL DISTRICT**

**REGULAR MEETING OF THE BOARD OF COMMISSIONERS OF THE  
SOUTH BROWARD HOSPITAL DISTRICT**

**INCLUDING REPRESENTATIVES OF THE MEDICAL STAFF OF EACH OF ITS HOSPITALS**

**August 23, 2023**

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A Regular Meeting of the Board of Commissioners of the South Broward Hospital District (S.B.H.D.) was held in person, and by video and telephone conference, on Wednesday, August 23, 2023, at 5:31 p.m., in the Perry Board Room, 3111 Stirling Road, Hollywood, Florida.

The following members were present:

Ms. Elizabeth Justen	Chairwoman	In person
Mr. Steven Harvey	Vice Chairman	In person
Mr. Douglas Harrison	Secretary Treasurer	In person
Mr. Brad Friedman		In person
Dr. Luis Orta		In person
Ms. Laura Raybin Miller		In person

The following member was absent:

Mr. Jose Basulto

A registration sheet listing attendees in person is on file in the Executive Office.

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**1. CALL TO ORDER / PUBLIC MEETING CERTIFICATION**

There being a physical quorum present, the meeting was called to order by Ms. Justen, who noted that public participation is welcome.

Mr. Frank Rainer, Senior Vice President and General Counsel, confirmed and provided his certification as General Counsel that all public notice and open meeting (Sunshine) legal requirements had been complied with for this meeting.

**2. PRESENTATIONS**

**a. Presentation to Mr. Brad Friedman, Immediate Past Chairman of the Board of Commissioners**

Ms. Justen thanked Mr. Friedman for his leadership over the past year as Board Chairman. She presented him with a gavel award in recognition of his achievements and photographs were taken.

**b. Laboratory Services; Mr. Edward Peterson, Vice President, Laboratory Services, and Artur Rangel Filho, M.D., Chief of Pathology**

Mr. Peterson introduced himself and gave a resume of his career at Memorial. Dr. Rangel Filho, President and Chief Executive Officer of Pathology Consultants of South Broward (P.C.S.B.), and Medical Director, Molecular Genetic Pathology at Memorial Healthcare System, introduced himself and gave further details of the P.C.S.B. and the work they carry out.

Mr. Peterson and Dr. Rangel Filho then gave a presentation on the District's laboratory services, including their work during the Covid pandemic. It was noted that Memorial was the first healthcare system in Florida to begin testing for Covid.

The presentation also highlighted staff shortages. As a result, the team are looking to partner with colleges and universities for laboratory programs, and is attending high school career fairs. Scholarships are also offered to students.

Questions were taken at the end of the presentation. Ms. Miller expressed an interest in visiting the laboratory.

Mr. Scott Wester, President and Chief Executive Officer of Memorial Healthcare System, spoke of growing Memorial's laboratory services and the importance of addressing their needs as we move forward. Mr. Harrison voiced his support for whatever was needed to ensure we stay ahead of the curve.

The Board thanked Mr. Peterson and Dr. Rangel Filho for their presentation.

**3. APPROVAL OF MINUTES**

**a. Request Board Approval of the Minutes of the Annual Meeting Held on July 26, 2023**

A copy of the Minutes is on file in the Executive Office.

Mr. Harrison *moved, seconded* by Mr. Harvey, that:

***THE BOARD OF COMMISSIONERS APPROVES THE MINUTES OF  
THE ANNUAL MEETING HELD ON JULY 26, 2023***

The Motion *carried* unanimously.

**4. BOARD REGULAR BUSINESS**

**a. Report from the President of the Medical Staff, Memorial Regional Hospital and Joe DiMaggio Children's Hospital; Nigel Spier, M.D.**

**1) *Request Board Approval of the Executive Committee Report Regarding Recommendations for Appointments, Advancements, etc.***

In the absence of Nigel Spier, M.D., Juan Martinez, M.D., congratulated Ms. Justen on her new role as Chairwoman of the Board, then presented the Executive Committee

Report regarding recommendations for appointments, advancements, etc., convened on August 16, 2023, submitted for consideration, a copy of which is on file in the Executive Office.

It was agreed that all reports would be presented first, with one Motion made afterwards to approve them.

**b. Report from the Chief of Staff, Memorial Hospital West; Fausto De La Cruz, M.D.**

**1) *Request Board Approval of the Executive Committee Report Regarding Recommendations for Appointments, Advancements, etc.***

In the absence of Fausto De La Cruz, M.D., Aharon Sareli, M.D., Executive Vice President and Chief Medical Officer, presented the Executive Committee Report regarding recommendations for appointments, advancements, etc., convened on August 14, 2023, submitted for consideration, a copy of which is on file in the Executive Office.

**c. Report from the Chief of Staff, Memorial Hospital Miramar; Juan Villegas, M.D.**

**1) *Request Board Approval of the Executive Committee Report Regarding Recommendations for Appointments, Advancements, etc.***

Juan Villegas, M.D., presented the Executive Committee Report regarding recommendations for appointments, advancements, etc., convened on August 9, 2023, submitted for consideration, a copy of which is on file in the Executive Office.

**d. Report from the Chief of Staff, Memorial Hospital Pembroke; Narendra Upadhyaya, M.D.**

**1) *Request Board Approval of the Executive Committee Report Regarding Recommendations for Appointments, Advancements, etc.***

Narendra Upadhyaya, M.D., presented the Executive Committee Report regarding recommendations for appointments, advancements, etc., convened on August 10, 2023, submitted for consideration, a copy of which is on file in the Executive Office.

Mr. Harvey *moved, seconded* by Mr. Harrison, that:

**THE BOARD OF COMMISSIONERS APPROVES  
RECOMMENDATIONS OF THE EXECUTIVE COMMITTEES OF  
THE MEDICAL STAFF AT MEMORIAL REGIONAL HOSPITAL  
AND JOE DIMAGGIO CHILDREN'S HOSPITAL, MEMORIAL  
HOSPITAL WEST, MEMORIAL HOSPITAL MIRAMAR, AND  
MEMORIAL HOSPITAL PEMBROKE**

The Motion *carried* unanimously.

e. **Quarterly Statistical Report; Mr. David Smith, Executive Vice President and Chief Financial Officer**

1) ***Quarterly Statistical Report for the Period Ending July 31, 2023***

Mr. Smith presented the report for the quarterly period ending July 31, 2023.

The report was for information only and no action was required by the Board.

f. **Financial Report; Mr. David Smith, Executive Vice President and Chief Financial Officer**

1) ***Request Board Approval of the Financial Report for the Month of July 2023***

Mr. Smith presented the financial report for the month of July 2023.

Mr. Harvey *moved, seconded* by Mr. Harrison, that:

***THE BOARD OF COMMISSIONERS APPROVES THE FINANCIAL  
REPORT FOR THE MONTH OF JULY 2023***

The Motion *carried* unanimously.

g. **Legal Counsel; Mr. Frank Rainer, Senior Vice President and General Counsel**

1) ***Request Board Approval of Resolution No. 489 – Joe DiMaggio Children’s Hospital A.C.S. Application Renewal***

Mr. Rainer gave further details of the renewal.

Mr. Harvey *moved, seconded* by Mr. Harrison, that:

***THE BOARD OF COMMISSIONERS APPROVES RESOLUTION  
NO. 489 – JOE DIMAGGIO CHILDREN’S HOSPITAL A.C.S.  
APPLICATION RENEWAL***

The Motion *carried* unanimously.

2) ***Public Records Requests / Closed Meetings Update***

Mr. Rainer reported that there was one request from the first quarter of 2023, and one request from the second quarter of 2023, for which documents were withheld or redacted pursuant to Section 395.3035, Florida Statutes.

He further reported that there were no closed meetings which needed to be reported to the Governor under the provisions of Section 395.3035(4)(a), for the quarter.

The report was for information only and no action was required by the Board.

3) ***Undergraduate and Graduate Medical Education Programs and Affiliation Agreements Semi-Annual Report***

Mr. Rainer presented his semi-annual report. There were no new programs or affiliation agreements since the December 2022 Regular Board Meeting.

The report was for information only and no action was required by the Board.

Mr. Rainer reported that this agenda item may become obsolete, although he would continue to give his semi-annual report if the Board wished. Ms. Justen made a Motion to discontinue the report, and the Board agreed unanimously. It was confirmed that Saima Chaudhry, M.D., Vice President and Chief Academic Officer, will continue to give her report to the Board to cover this item.

5. **REPORTS TO THE BOARD; REPORTS FROM BOARD OFFICERS AND STANDING COMMITTEES**

a. **Finance Committee Meeting Held on August 14, 2023; Ms. Elizabeth Justen, Chairwoman**

Ms. Justen presented the Minutes of the Finance Committee Meeting held on August 14, 2023, a copy of which is on file in the Executive Office. Mr. Veda Rampat, Treasurer, then gave details of the items discussed at the meeting.

1) ***Request Board Acceptance of the Quarterly Pension Plan Performance Report – Executive Summary for June 30, 2023***

Dr. Orta *moved, seconded* by Mr. Friedman, that:

***THE BOARD OF COMMISSIONERS ACCEPTS THE  
QUARTERLY PENSION PLAN PERFORMANCE REPORT –  
EXECUTIVE SUMMARY FOR JUNE 30, 2023***

The Motion *carried* unanimously.

2) ***Request Board Acceptance of the Quarterly Operating Funds Performance Report – Executive Summary for June 30, 2023***

Ms. Justen *moved, seconded* by Mr. Friedman, that:

***THE BOARD OF COMMISSIONERS ACCEPTS THE  
QUARTERLY OPERATING FUNDS PERFORMANCE REPORT  
– EXECUTIVE SUMMARY FOR JUNE 30, 2023***

The Motion *carried* unanimously.

3) ***Request Board Acceptance of the Quarterly 403/457/401(a) Plans Performance Report – Executive Summary for June 30, 2023***

Mr. Harrison *moved, seconded* by Ms. Justen, that:

**THE BOARD OF COMMISSIONERS ACCEPTS THE  
QUARTERLY 403/457/401(A) PLANS PERFORMANCE  
REPORT – EXECUTIVE SUMMARY FOR JUNE 30, 2023**

The Motion *carried* unanimously.

**4) Request Board Approval of the Minutes of the Finance Committee Meeting Held on August 14, 2023**

Ms. Justen *moved, seconded* by Mr. Harrison, that:

**THE BOARD OF COMMISSIONERS APPROVES THE  
MINUTES OF THE FINANCE COMMITTEE MEETING HELD ON  
AUGUST 14, 2023**

The Motion *carried* unanimously.

**b. Community Relations Committee Meeting Held on August 14, 2023; Mr. Brad Friedman, Chairman**

Mr. Friedman introduced the item and presented the Minutes of the Community Relations Committee Meeting held on August 14, 2023, a copy of which is on file in the Executive Office.

Mr. Tim Curtin, Executive Director, Community Youth Services, then gave details of the items discussed at the meeting. The first item was the results of the Health and Quality of Life Assessment carried out by Professional Research Consultants (P.R.C.), in Dania Beach and Hallandale Beach, as part of the “One City at a Time” initiative. The second item was an update on the Black Maternal Health Program.

Mr. Curtin then showed slides of a career fair held at Dania Beach City Hall, and photographs of the “One City at a Time” event in Dania Beach, which was attended by nearly 200 people. Mr. Friedman thanked Board members for attending the event, and for their passion for the work of the Committee. Ms. Melida Akiti, Vice President and Chief Community Officer, confirmed that the “One City at a Time” event will take place in the City of Hollywood next January, and all Memorial’s partners wish to support these events moving forward.

Ms. Justen thanked Ms. Akiti and her team for their work on these initiatives.

**1) Request Board Approval of the Minutes of the Community Relations Committee Meeting Held on August 14, 2023**

Dr. Orta *moved, seconded* by Mr. Harvey, that:

**THE BOARD OF COMMISSIONERS APPROVES THE  
MINUTES OF THE COMMUNITY RELATIONS COMMITTEE  
MEETING HELD ON AUGUST 14, 2023**

The Motion *carried* unanimously.

**6. REPORT OF SPECIAL COMMITTEES**

None.

**7. ANNOUNCEMENTS**

None.

**8. UNFINISHED BUSINESS**

None.

**9. NEW BUSINESS**

Ms. Justen confirmed that a new date for the Joint Board Meeting of the South Broward and North Broward Hospital Districts was being arranged.

**10. PRESIDENT'S COMMENTS**

On behalf of Mr. Wester, Mr. Peter Powers, Chief Executive Officer of Memorial Regional Hospital, reported that the Memorial Transplant Institute completed a Centers for Medicare and Medicaid Services (CMS) survey of all four programs – adult and pediatric heart, and adult and pediatric kidney. The survey was successful, with zero findings. Mr. Powers stated that this was a testament to the strength of the program.

Memorial Regional Hospital South hosted a Round Table event to discuss mental health legislation. Attendees included House Members, Ms. Lubby Navarro, Vice President, Government Affairs, and Mr. Matthew Muhart, Executive Vice President and Chief Strategy Officer. Tammy Tucker, PSYD, Vice President, Behavioral Health, and her team, were referenced on numerous occasions during the event; an indication of Memorial's deep involvement within the community regarding this subject.

The Memorial Cancer Institute (MCI) construction is on target, with furnishings currently being installed and equipment tested.

Mr. Wester gave the Board an update on Memorial's performance metrics. A discussion took place on the hospitals' cafeterias and food pricing for Memorial staff, with Mr. Harrison asking that leadership ensure staff are looked after in this regard.

**11. CHAIRWOMAN'S COMMENTS**

After deferring her comments, to allow the other Board members to speak first, Ms. Justen stated that Memorial will have a good year. She noted that Mr. Friedman was the right man to lead the Board over the past year, and Mr. Wester is making great headway, with some good plans being made for the future.

**12. COMMISSIONERS' COMMENTS**

Ms. Miller reported that a team of Memorial representatives, including Mr. Jeffrey Sturman, Senior Vice President and Chief Digital Officer, Benjamin Freedman, M.D., Chief of Radiology at Memorial Regional Hospital, and Jennifer Goldman, D.O., Vice President and Chief Medical

Information Officer, will be travelling to Israel to take part in discussions on IT and medical innovations. She asked that a report be given to the Board in November after their visit. In addition, Ms. Miller thanked Ms. Justen for appointing her as the Primary Board Liaison for the Memorial and Joe DiMaggio Children's Hospital Foundations, and asked that Mr. Kevin Janser give a quarterly update to the Board, beginning at the December Board Meeting.

Dr. Orta recognized Mr. Richard Ashenoff, Executive Director, Memorial Health Network (MHN) Operations, for his work networking and connecting with the community. He asked that his appreciation and acknowledgement be passed onto Mr. Ashenoff.

Mr. Friedman thanked the Board for allowing him to be the Board Chairman for the past year, noting that it was a wonderful responsibility. He thanked Ms. Justen for allowing him to be the Chairman of the Community Relations Committee and confirmed his support and commitment. He was proud that Memorial has come through the pandemic strongly to where we are now.

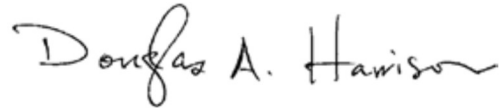
**13. ADJOURNMENT**

There being no further business to come before the Board, Ms. Justen declared the meeting adjourned at 7:17 p.m.

**THE BOARD OF COMMISSIONERS OF THE SOUTH BROWARD HOSPITAL DISTRICT**



BY: \_\_\_\_\_  
Elizabeth Justen, Chairwoman



ATTEST: \_\_\_\_\_  
Douglas Harrison, Secretary Treasurer